Securities Code Number: 4208

# **UBE INDUSTRIES, LTD.**

# Notice of the 101st Ordinary General Meeting of Shareholders

This document is an abridged translation of the Japanese original. It is for reference purposes for shareholders living outside Japan, and does not constitute a formal translation of the original notice. Certain information, including the Company's business report and account documents, both consolidated basis and non-consolidated basis, has been intentionally omitted from the translation.

June 7, 2007

Dear Shareholder:

You are cordially invited to attend the 101<sup>st</sup> Ordinary General Meeting of Shareholders of Ube Industries, Ltd., to be held in the conference room, 3<sup>rd</sup> floor, Ube Kosan Building, 8-1, Aioicho, Ube City, Japan on June 28, 2007 at 10 o'clock in the morning.

If you do not expect to attend the meeting, we request that you review the accompanying reference documents at the 101<sup>st</sup> General Meeting of Shareholders (Voting Information), indicate your approval or disapproval of each of the proposals in the space provided on the enclosed Voting Card, affix your signature or registered seal, and return the Voting Card to the Company by June 27, 2007.

Sincerely,

Hiroaki Tamura
President and Representative Director
Ube Industries, Ltd.
1978-96, O-Aza Kogushi,
Ube-shi, Yamaguchi-ken
755-8633,
Japan

### **OBJECTIVES OF THE MEETING:**

#### MATTERS TO BE REPORTED:

- Reports on the Annual Reports, and the Consolidated Account Documents for 101th fiscal year (from April 1, 2006 to March 31, 2007) as well as the Audit Reports on Consolidated Account Documents by Independent Auditors and the Board of Auditors
- 2. Reports the Non-Consolidated Account Documents for 101th fiscal year (from April 1, 2006 to

#### **PROPOSALS:**

Proposal 1: Disposition of Retained Earning

Proposal 2: Amendment of a part of the Articles of Incorporation

Proposal 3: Election of eight Directors

Proposal 4: Election of two Auditors

Proposal 5: Election of one alternate outside Auditor

Proposal 6: Payment of Bonus to Directors and Auditors

T 1	c	1		
End	Of (	വവ	ıım	ent

### Notes:

- (1) If attending the meeting in person, please remember to bring the Voting Card enclosed with these materials and hand it to a receptionist.
- (2) Any revisions to the reference documents for the Ordinary General Meeting of Shareholders, Annual Reports, Consolidated Account Documents, and Non–Consolidated Account Documents shall be posted on the Conpany's website at <a href="http://www.ube-ind.co.jp">http://www.ube-ind.co.jp</a> (Japanese) and <a href="http://www.ube-ind.co.jp/english/index.htm">http://www.ube-ind.co.jp/english/index.htm</a> (English).

# **Reference Documents for Ordinary General Meeting of Shareholders**

Proposals and Related Matters:

### **Proposal 1: Disposition of Retained Earning**

The Company proposed to distribute the year-end dividend for this fiscal year as stated below, carefully considering our business performance for this fiscal year and future business development in a comprehensive manner.

- (1) Type of Dividend: Cash
- (2) Appropriation of Dividends to Shareholders and Total Amount of Dividend:

¥4 per common share

Total amount ¥4,033,841,744

(3) Effective Date of the Distribution of the Year-End Dividend: June 29, 2007

# Proposal 2: Amendment of a part of the Articles of Incorporation

### 1. Reasons for Amendment

The Company proposes to amend the term of office of Directors to one (1) year. The purpose is to enable dynamic changes in personnel and promote a stricter emphasis on results, in order to improve the results of the company both for the short-term and in the medium- to long-term future.

## 2. Details of Amendment

The details of the amendment are described below.

\*Amendment is underlined.

Current Articles of Incorporation	Proposed Amendment		
Chapter IV: Directors and Board of Directors	Chapter IV: Directors and Board of Directors		
	•		
Article 21(Term of Office of Directors)	Article 21(Term of Office of Directors)		
The term of office of Directors shall expire	The term of office of Directors shall expire		
at the close of the Ordinary General Meeting	at the close of the Ordinary General Meeting		
of Shareholders for the last business term	of Shareholders for the last business term		
ending within two (2) years after their	ending within one (1) year after their		
election. The term of office of Directors	election. The term of office of Directors		
newly elected to fill the vacancy of a	newly elected to fill the vacancy of a		
predecessor or to fill the vacancy because of	predecessor or to fill the vacancy because of		
an increase in the number of Directors shall	an increase in the number of Directors shall		
be the same as the remaining term of office	be the same as the remaining term of office		
of the other Directors then in office.	of the other Directors then in office.		

# **Proposal 3: Election of eight Directors.**

The term of office of all eight Directors will expire at the close of this Ordinary General Meeting of

Shareholders in accordance of Article 21 of the Article of Incorporation. Accordingly, shareholders are requested to elect eight Directors.

The candidates for Director positions are as follows:

Candidate	Name		areer, title, area(s) of resonsibility,	Shares of the Company's
<u>No.</u>	(Date of Birth)		ation of other companys, etc. Joined the Company	stock owned 158, 000
ı	Hiroaki Tamura (Aug. 24, 1943)		Director	156, 000
	(Aug. 24, 1943)		Managing Director	
			Senior Managing Executive Officer	
			Company President, Cement and Construction	
		001.	Materials Company	
		.lun	Senior Managing Director, and Senior	
		ouri.	Managing Executive Officer	
		Apr.	Special Assistant to President	
			President and Representative Director	
			Group Chief Executive Officer	
			current position)	
2	Yasuhisa Chiba	Apr.	Joined the Company	111, 682
	(Mar. 22, 1944)		Director	
			Managing Executive Officer	
		Jun.	Senior Managing Director, and Senior	
			Managing Executive Officer	
		Apr.	Group CTO and General Mamager of Corporte	
			Research and Development	
		Jun.	Vice-President and Representative Director,	
			Special Assistant to President,	
			Group CTO and General Manager of Corporte	
		l	Research and Development	
		Jun.	Special Assistant to President,	
			Group CTO and in charge of Environment and	
			Safety Department and Ube Corporate Service Department (current position)	
3	Kazuhiko Okada	Anr	Joined the Company	73, 800
U	(Jul. 9, 1945)		Director	70,000
	(041. 0, 1010)		Managing Director, and Managing Executive	
			Officer	
		Jun.	Senior Managing Director, and Senior	
			Managing Executive Officer	
		Apr.	Company President of Machinery and Metal	
			Products Company.	
		Jun.	Vice-President and Representative Director,	
			Special Assistant to President,	
			Company President of Machinery and Metal	
			Products Company.	
		Apr.	In addition to above, in charge of Group CSR	
	T     '		current position)	70.000
4		•	Joined the Company	73, 000
	(Apr. 10, 1944)		Director Managing Evacutive Officer, and Caparal Manage	
		Juli.	Managing Executive Officer, and General Manage of Cement and Construction Materials	T
			Division, Cement and Construction Materials	
			Segment	
		Jun	Senior Managing Director	
			Director (current position)	
		ouii.	resentative status of other companies>	
		Pres	nd representative Director, Ube-Mitsubishi	
			oration.	

Candidate No.	Name (Date of Birth)		nary of career, title, area(s) of resonsibility, epresentation of other companys, etc.	Shares of the Company's stock owned
	Akinori Furukawa	_	64, 000	
Ü	(Sep. 26, 1946)		1970: Joined the Company 2001: Executive Officer	04, 000
	(OCP. 20, 1040)		2003: Managing Executive Officer	
			2005: Group CCO, General Manager of General	
		πρι.	Affairs and Personal Office, and in charge	
			of CSR	
		.lun	2005: Director and Senior Managing Executive	
		ouii.	Officer	
		Anr	2007: Group CCO, General Manager of General	
		Λρι.	Affairs and Personal Office, and in charge of	
			Central Hospital (current position)	
6	Masao Uno	Δnr	1970: Joined the Company	37, 000
U	(Nov. 18, 1946)		2003: Executive Officer	07,000
	(1107. 10, 1040)		2005: Group CFO, and General Manager of Corporate	
		πρι.	Planning and Administration Office	
		Jun	2005: Director, and Managing Executive Officer	
			2007: In addition to above, in chaege of UBE Group	
		πρ	Shared Service Center (Current Position)	
7	Yoshiomi Matsumoto	Apr.	1962: Joined The Industrial Bank of Japan, Ltd.	3, 000
	(Aug. 28, 1939)		1997: Vice-President and Director, the Industrial	,
	, , ,		Bank of Japan, Ltd.	
		Jul.	1999: President and Director, Kowa Real Estate Co.	
			Ltd.	
		Jun.	2003: Director(part-time), WOWOW Inc.	
			2003: Chairperson of the board of directors, Kowa	
			Real Estate Co., Ltd.	
		Jul.	2004 Adviser, Kowa Real Estate Co.	
			2005: Outside Director of the Company (part-time)	
			(current position)	
		Jun.	2006: Auditor(part-time), WOWOW Inc.	
			(current position)	
8	Mitsutaka Motoda	Jul.	1969: Joined The Sanwa Bank, Ltd.	7, 000
	(Aug. 15, 1945)		2002: Executive Managing Officer, UFJ Bank Ltd.	
		Jun.	2002: Executive Managing Officer, UFJ Institute Ltd.	
			2003: President and Director, UFJ Institute Ltd.	
		Jun.	2005: Outside Director of the Company (part-time)	
			(current position)	
		Jan.	2006: President and Representative Director,	
			Mitsubishi-UFJ Research and Consulting Co., Li	td.
			(current position)	
		_	<pre><representative companies="" of="" other="" status=""></representative></pre>	
			ident and Representative Director, Mitsubishi-UFJ	
		Kese	arch and Consulting Co., Ltd.	

#### Notes:

- Mr. Takashi Matsumoto, a candidate for Director, doubles the President and representative director
  of Ube-Mitsubishi Cement Corporation. The Company has business connection with the said
  corporation, such as sales of products, lease of land, facilities, and building.
- 2. Mr. Yoshiomi Matsumoto and Mr. Michitaka Motoda, candidates of outside Directors, are currently outside Directors and at the time of end of this Ordinary General Meeting of Shareholders, two years will have pasted since their assumption of the office of the Director.
  - ①The Company proposes the election of both Mr. Yoshiomi Matsumoto and Mr. Michitaka Motoda as outside Directors because the Company has determined that they are able to contribute sufficiently to the further enhancement of the entire business management system of the Company by their management directing and checking skills taking advantage of their business management career for many years
  - 2 The Company has entered into an agreement with each candidates of outside Directors in

which the liability for damages under Article 423, Paragraph 1 of the Corporation Law is limited to the minimum amounts specified in each item of Article 427, Paragraph 1 of the Corporation Law.

## **Proposal 4: Election of two Auditors.**

The term of office of Statutory Auditors, Mr. Hiroshi Ikeda and Mr. Hiroshi Takimoto, will expire at the close of this Ordinary General Meeting of Shareholders in accordance of Article 29 of the Article of Incorporation. Accordingly, shareholders are requested to elect two Auditors. This proposal is made with the consent of the Board of Auditors.

The candidates for Statutory Auditors positions are as follows:

Candidate No.	Name (Date of Birth)	Sumn and re	Co	es of the ompany's ck owned		
1	Hiroshi Ikeda		969: Joined the Co			39, 000
	(Sep. 9, 1946)	Apr.	001: General Manag	ger of Procurement & Logistics	Dept.,	
			Chemical and	Plastics Segment		
		Oct.		ger of Procurement & Logistics	Dept.,	
			Procurement a	and Logistics Division		
		Jun.	003: Full-Time Sta	atutory Auditor (current positi	on)	
2	Hiroshi Takimoto	Apr.	968: Joined The Ya	amaguchi Bank, Ltd.		6, 000
	(Jul. 26, 1945)	Jun.	002: Managing Dire	ector and General Manager of		
			Business Head	dquarters, The Yamaguchi Bank,	Ltd.	
		Jun.	003: Managing Dire	ector and General Manager of		
			Tokyo Headqua	arters, The Yamaguchi Bank Ltd.		
			(current pos	ition)		
		Jun.	005: Statutory Au	ditor of the Company (part-time	)	
			(current pos	ition)		

Note: Mr. Hiroshi Takimoto is a candidate of outside Statutory Auditor, elected as an alternate of the former Statutory Auditor Mr. Kouichi Fukuda. It has been two years since he assumed a office of the outside Statutory Auditor the Company.

The Company proposes the election of Mr. Hiroshi Takimoto as outside Statutory Auditor because the Company has determined that he is able to contribute sufficiently to the auditing the entire business management of the Company taking advantage of his acquired knowledge and experiences through his long business career.

### **Proposal 5: Election of one alternate outside Auditor.**

In case that the Company lacks the necessary number of outside Statutory Auditors required by law or ordinance, shareholders are requested to elect one (1) alternate outside Auditor in advance. This proposal is made with the consent of the Board of Auditors.

The candidate for alternate outside Auditor position is as follows:

Candidate No.	Name (Date of Birth)	Summary and repres	Shares of the Company's stock owned	
1	Toshiei Imaizumi	Dec. 196	9: Joined, Showa Audit Corporation (present	3, 000
	(Jul. 20, 1937)		Ernst and Young ShinNihon)	
		Feb. 197	6: Representative partners, Showa Audit Corpora	ation
			(present Ernst & Young ShinNihon)	
		Jun. 200	3: Retired, Shin Nihon & Co. (present Ernst & )	oung/
			ShinNihon)	
		Jan. 200	5: Corporate Auditor, SN CorporateAdvisory Co.,	Ltd.
			(current position)	
		Jun. 200	6: Outside Auditor, ITFOR Inc. (current position	on)

Note: The Company proposes the election of Mr. Toshiei Imaizumi as an alternate outside Auditor because the Company has determined that he is able to contribute sufficiently to the auditing the entire business management of the Company taking advantage of his acquired knowledge and experiences through his long business career.

# Proposal 6: Payment of Bonus to Directors and Auditors.

In consideration of the business result of the current term, the Company would like to pay Directors' and Statutory Auditors' bonus within the limit of \(\frac{\pma}{46,000,000}\) in total (\(\frac{\pma}{37,840,000}\) paid for Directors' bonus to our eight Directors (including \(\frac{\pma}{2},400,000\) paid for two outside Directors) and \(\frac{\pma}{8},160,000\) paid for Statutory Auditors' bonus).

A proposal is also made that Board of Directors shall decide the specific amount of bonus for each Director, and Statutory Auditors shall decide the specific amount of bonus for each Statutory Auditors.

End of Document